



Bond Accountability Committee Meeting

July 16, 2014



Agenda

- Welcome & Introductions 4:30pm
- Public Comments 4:35pm
- Program Update 4:45pm
- BAC Discussion 6:00pm
- Wrap-Up 6:20pm
- Adjourn 6:30pm

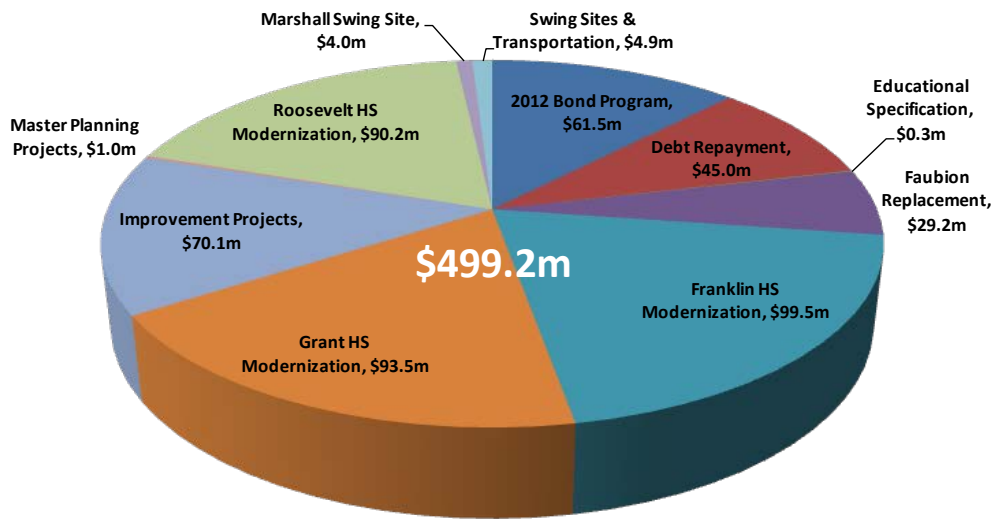


Public Comments



Program Update

Program Budget Break-Down



Balanced Scorecard Program Status

Perspective	Last Meeting	Current
Overall	Green	Green
Budget	Green	Green
Schedule	Green	Green
Stakeholder	Green	Green
Equity	Green	Green

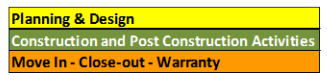
Comments

- Franklin HS & Roosevelt HS are in Design Development (DDs)
 - Both projects have their Schematic Designs approved by the BOE
- Faubion PK-8 is at 50% Schematic Design Completion
- IP13: is in Close Out
IP14: is in Construction
IP15: is in Planning
- Marshall HS Fire Alarm is in construction and site improvements will start this month

Schedule

ONGOING PROJECTS

Projects	Construction Complete	2013				2014				2015				2016				2017			
		1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Franklin HS	Mar 2017	[Gantt chart showing project progress]																			
Roosevelt HS	Apr 2017	[Gantt chart showing project progress]																			
Grant HS	Jun 2019	[Gantt chart showing project progress]																			
Faubion PK-8	Apr 2017	[Gantt chart showing project progress]																			
IP13	Aug 2013	[Gantt chart showing project progress]																			
IP14	Aug 2014	[Gantt chart showing project progress]																			
IP15	Aug 2015	[Gantt chart showing project progress]																			
IP15-Science	Aug 2015	[Gantt chart showing project progress]																			
Marshall HS	Dec 2014	[Gantt chart showing project progress]																			



Anticipated Progress Next Period

- Franklin HS will be in CDs
- Roosevelt HS will continue with DDs
- Grant HS will have completed exterior brick study
- Faubion PK-8 will be in Schematic Design
- IP14 will have completed construction
- IP15 & IP15-SCI will be in Design



Program Update

Balanced Scorecard – Overall Perspective

Narrative Comments:

1. Summer construction activities at twelve schools began on schedule. Expecting on time completion in late August as planned.
2. FHS and RHS projects are well into design development phases. Both projects expect to make up schedule delays from prior phases over the remaining design phases and construction. Staff remains cautiously optimistic.
3. Staff continues to evaluate funding for the HS additional criteria. Expect to present a staff report and resolution at the July 22nd Board meeting.
4. The Faubion replacement project is on a planned pause as Concordia University continues fundraising activities. Expect to restart schematic design phase activities in September assuming adequate progress is made with the fundraising.

Color Key	
	Good
	Concerns
	Difficulty



Perspective	Perform
Budget	
Schedule	
Stakeholders	
Equity	
Average	

2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant	Improvements 2016	Improvements 2017	Improvements 2018	Improvements 2019	Program Contingency	Program Mgmt

Overall Project Performance

Perspective Budget

Perspective Schedule

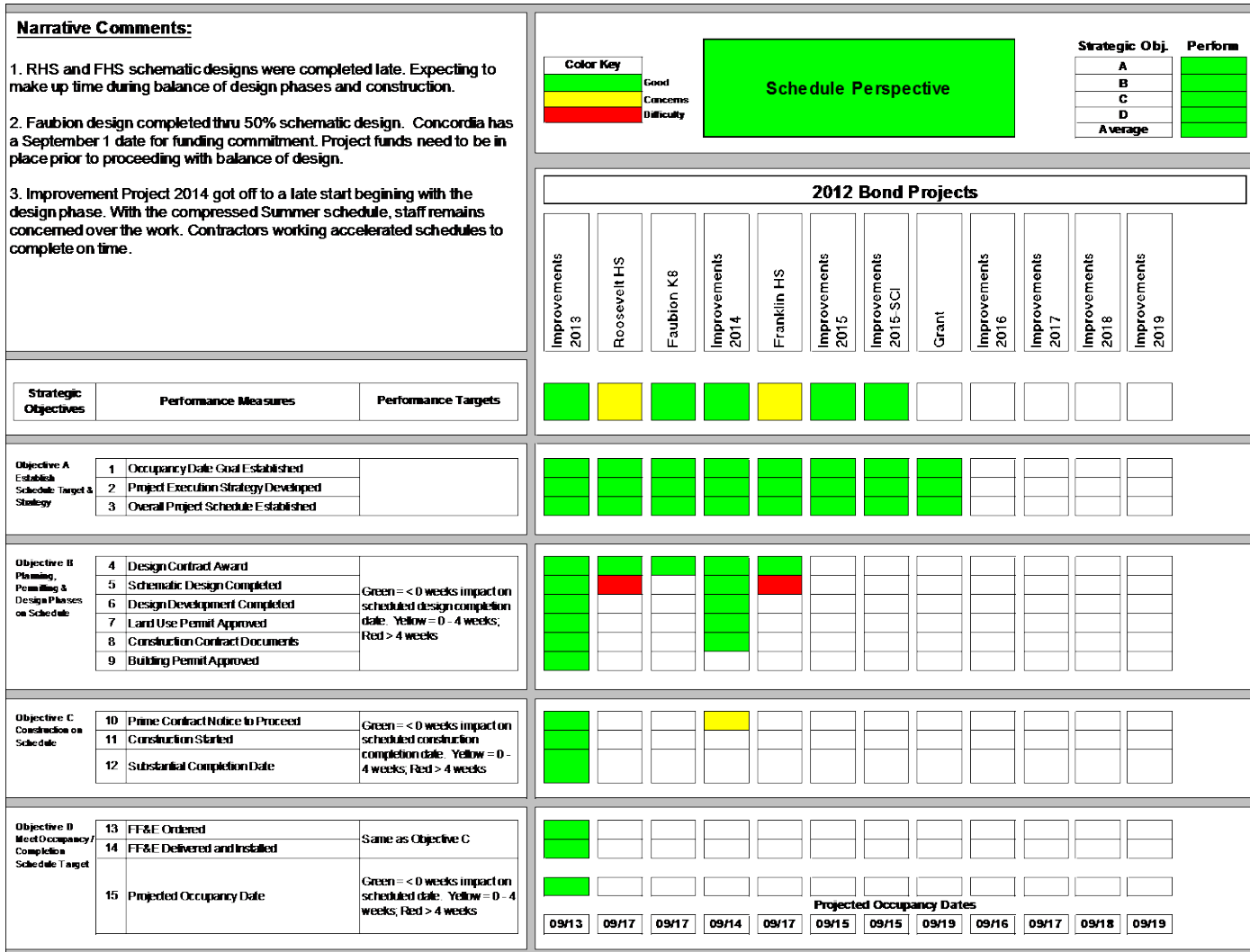
Perspective Stakeholders

Perspective Equity



Program Update

Balanced Scorecard – Schedule Perspective



2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015 SCI	Grant	Improvements 2016	Improvements 2017	Improvements 2018	Improvements 2019

Strategic Objectives	Performance Measures	Performance Targets
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Objective A Establish Schedule, Target & Strategy	<table border="1" style="border-collapse: collapse; width: 100%;"> <tr><td style="width: 5%; text-align: center;">1</td><td style="width: 85%;">Occupancy Date Goal Established</td><td style="width: 10%;"></td></tr> <tr><td style="text-align: center;">2</td><td>Project Execution Strategy Developed</td><td></td></tr> <tr><td style="text-align: center;">3</td><td>Overall Project Schedule Established</td><td></td></tr> </table>	1	Occupancy Date Goal Established		2	Project Execution Strategy Developed		3	Overall Project Schedule Established		
1	Occupancy Date Goal Established										
2	Project Execution Strategy Developed										
3	Overall Project Schedule Established										

Objective B Planning, Permitting & Design Phases on Schedule	<table border="1" style="border-collapse: collapse; width: 100%;"> <tr><td style="width: 5%; text-align: center;">4</td><td style="width: 85%;">Design Contract Award</td><td style="width: 10%;"></td></tr> <tr><td style="text-align: center;">5</td><td>Schematic Design Completed</td><td rowspan="5" style="font-size: x-small; vertical-align: middle;">Green = < 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks; Red > 4 weeks</td></tr> <tr><td style="text-align: center;">6</td><td>Design Development Completed</td></tr> <tr><td style="text-align: center;">7</td><td>Land Use Permit Approved</td></tr> <tr><td style="text-align: center;">8</td><td>Construction Contract Documents</td></tr> <tr><td style="text-align: center;">9</td><td>Building Permit Approved</td></tr> </table>	4	Design Contract Award		5	Schematic Design Completed	Green = < 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks; Red > 4 weeks	6	Design Development Completed	7	Land Use Permit Approved	8	Construction Contract Documents	9	Building Permit Approved	
4	Design Contract Award															
5	Schematic Design Completed	Green = < 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks; Red > 4 weeks														
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8	Construction Contract Documents															
9	Building Permit Approved															

Objective C Construction on Schedule	<table border="1" style="border-collapse: collapse; width: 100%;"> <tr><td style="width: 5%; text-align: center;">10</td><td style="width: 85%;">Prime Contract Notice to Proceed</td><td style="width: 10%;"></td></tr> <tr><td style="text-align: center;">11</td><td>Construction Started</td><td rowspan="2" style="font-size: x-small; vertical-align: middle;">Green = < 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks</td></tr> <tr><td style="text-align: center;">12</td><td>Substantial Completion Date</td></tr> </table>	10	Prime Contract Notice to Proceed		11	Construction Started	Green = < 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks	12	Substantial Completion Date	
10	Prime Contract Notice to Proceed									
11	Construction Started	Green = < 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks								
12	Substantial Completion Date									

Objective D Meet Occupancy/Completion Schedule Target	<table border="1" style="border-collapse: collapse; width: 100%;"> <tr><td style="width: 5%; text-align: center;">13</td><td style="width: 85%;">FF&E Ordered</td><td style="width: 10%;">Same as Objective C</td></tr> <tr><td style="text-align: center;">14</td><td>FF&E Delivered and Installed</td><td></td></tr> <tr><td style="text-align: center;">15</td><td>Projected Occupancy Date</td><td rowspan="2" style="font-size: x-small; vertical-align: middle;">Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red > 4 weeks</td></tr> </table>	13	FF&E Ordered	Same as Objective C	14	FF&E Delivered and Installed		15	Projected Occupancy Date	Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red > 4 weeks	
13	FF&E Ordered	Same as Objective C									
14	FF&E Delivered and Installed										
15	Projected Occupancy Date	Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red > 4 weeks									

Projected Occupancy Dates

09/13	09/17	09/17	09/14	09/17	09/15	09/15	09/19	09/16	09/17	09/18	09/19	09/19



Program Update

Balanced Scorecard – Stakeholder Perspective

Narrative Comments:

- OSM continues to solicit and receive feedback from PPS maintenance staff, DAGS and school principals. Feedback has been very positive.
- Feedback from the RHS DAG members is pending. FHS DAG feedback was very positive.

Color Key	
	Good
	Concerns
	Difficulty



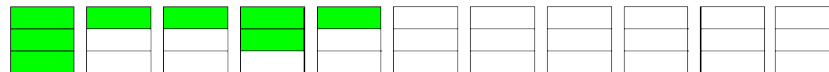
Strategic Obj.	Perform
A	
B	
C	
Average	

2012 Bond Projects

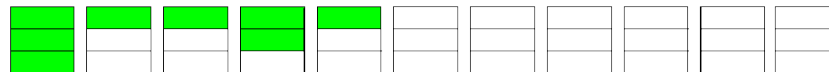
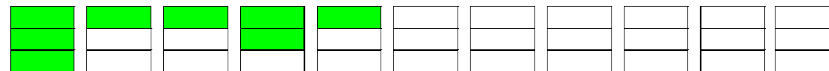
Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant	Improvements 2017	Improvements 2018	Improvements 2019
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Strategic Objectives	Performance Measures	Performance Targets
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Objective A Meets Educational Needs	1	Project Scope Meets Educational Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0, Red: < 3.0
	2	Design Meets Educational Needs	
	3	Construction Meets Educational Needs	



Objective B Meets Maintenance / Facility Needs	4	Project Scope Meets Maint. / Facility Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0, Red: < 3.0
	5	Design Meets Maint. / Facility Needs	
	6	Construction Meets Maint. / Facility Needs	



Objective C Design Advisory Group (DAG) Needs	7	Project Scope Meets DAG Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0, Red: < 3.0
	8	Design Meets DAG Needs	
	9	Construction Meets DAG Needs	





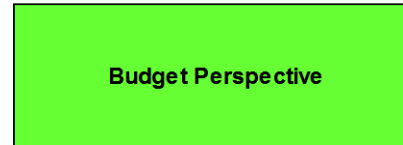
Program Update

Balanced Scorecard – Budget Perspective

Narrative Comments:

- Total program resources remain at \$499M
- Notable Budget Changes in June include:
 IP2014 budget Increased by \$3M
 FHS budget increased by \$8.3M
 RHS budget increased by \$8M
 GHS budget increased by \$14.4M
- Escalation funds have been fully allocated to active projects.

Color Key	
	Good
	Concerns
	Difficulty



Strategic Obj.	Perform
A	
B	
C	
D	
Average	

2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant	Improvements 2016	Improvements 2017	Improvements 2018	Improvements 2019	Program Contingency	Program Mgmt
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Strategic Objectives	Performance Measures	Performance Targets
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Objective A Project Budget and Scope	1	Initial Cost Estimate of Approved Scope	> 10% Contingency Available
	2	Master Plan	Within Budgeted Amount

Objective B Planning & Design Costs within Budget	3	Projected Total P & D Costs	Within Budgeted Amount
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Objective C Construction Costs within Budget	4	Construction Cost Award Price or GMP	< 90% of Construction Budget
	5	Construction Cost Current Estimate	Per Schedule

Objective D Project within Budget	6	Total Project Costs Within Budgeted Amount	Per Schedule
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Program Update

OSM Project Management Cost Report

Project Name	Original Project Budget	Project Budget Changes	Current Budget	Project Estimate At Completion	Forecasted Over/(Under)	Invoices Approved
Franklin HS Modernization	81,585,655	17,875,307	99,460,962	89,534,382	(9,926,580)	1,746,952
Grant HS Modernization	88,336,829	5,188,081	93,524,910	84,172,419	(9,352,491)	0
Roosevelt HS Modernization	68,418,695	21,778,325	90,197,020	81,098,687	(9,098,333)	1,397,441
Faubion Replacement	27,035,537	2,143,669	29,179,206	25,505,810	(3,673,396)	868,669
Improvement Project 2013	9,467,471	2,595,366	12,062,837	11,997,802	(65,035)	11,928,254
Improvement Project 2014	13,620,121	5,586,678	19,206,799	16,800,707	(2,406,092)	2,023,793
Improvement Project 2015	13,521,066	(983,607)	12,537,459	10,350,782	(2,186,677)	0
Improvement Project 2015 - SCI	0	2,581,763	2,581,763	2,228,434	(353,329)	0
Improvement Project 2016	15,274,437	(2,955,183)	12,319,254	10,471,366	(1,847,888)	0
Improvement Project 2017	6,796,707	3,395,649	10,192,356	8,663,503	(1,528,853)	0
Improvement Project 2018	9,062,119	(8,533,237)	528,882	449,550	(79,332)	0
Improvement Project 2019	0	663,638	663,638	564,092	(99,546)	0
Master Planning - Benson HS	191,667	(30,000)	161,667	161,667	0	0
Master Planning - Cleveland HS	191,667	(30,000)	161,667	161,667	0	0
Master Planning - Jefferson HS	191,667	(30,000)	161,667	161,667	0	0
Master Planning - Lincoln HS	191,667	(30,000)	161,667	161,667	0	0
Master Planning - Madison HS	191,667	(30,000)	161,667	161,667	0	0
Master Planning - Wilson HS	191,667	(30,000)	161,667	161,667	0	0
Swing Sites & Transportation	9,550,000	(4,620,000)	4,930,000	4,930,000	0	0
Marshall Swing Site - Bond 2012	0	4,000,000	4,000,000	3,045,079	(954,921)	185,829
Educational Specification	0	300,000	300,000	300,000	0	240,918
Debt Repayment	45,000,000	0	45,000,000	45,000,000	0	45,000,000
2012 Bond Program	93,181,361	(31,639,376)	61,541,985	38,457,051	(23,084,934)	7,000,484
	482,000,000	17,197,072	499,197,072	434,539,665	(64,657,407)	70,392,341



Program Update

OSM Project Management Cost Report

Notable Budget Changes

- **Improvement Project Reassessment: net \$0 change**
- **IP2018 & 19 scope reduction: \$3M**
- **IP2014 budget increased: \$3M**
- **Escalation applied to GHS: \$10M**
- **Schematic Design budget increase:**
 - **FHS: \$8.3M**
 - **RHS: \$8M**
 - **GHS: \$4.4M**
- **Escalation Contingency balance: \$0**



Program Update

OSM Project Management Cost Report

Project Name	Current Budget	Previous Budget	Delta
Franklin HS Modernization	99,460,962	91,163,158	8,297,804
Grant HS Modernization	93,524,910	79,107,776	14,417,134
Roosevelt HS Modernization	90,197,020	82,242,754	7,954,266
Faubion Replacement	29,179,206	26,645,880	2,533,326
Improvement Project 2013	12,062,837	13,062,837	-1,000,000
Improvement Project 2014	19,206,799	16,148,770	3,058,029
Improvement Project 2015	12,537,459	12,917,006	-379,547
Improvement Project 2015 - SCI	2,581,763	0	2,581,763
Improvement Project 2016	12,319,254	7,181,967	5,137,287
Improvement Project 2017	10,192,356	13,227,332	-3,034,976
Improvement Project 2018	528,882	7,682,952	-7,154,070
Improvement Project 2019	663,638	0	663,638
Master Planning - Benson HS	161,667	161,667	0
Master Planning - Cleveland HS	161,667	161,667	0
Master Planning - Jefferson HS	161,667	161,667	0
Master Planning - Lincoln HS	161,667	161,667	0
Master Planning - Madison HS	161,667	161,667	0
Master Planning - Wilson HS	161,667	161,667	0
Swing Sites & Transportation	4,930,000	6,430,000	-1500000
Marshall Swing Site - Bond 2012	4,000,000	2,500,000	1,500,000
Educational Specification	300,000	300,000	0
Debt Repayment	45,000,000	45,000,000	0
2012 Bond Program	61,541,985	94,479,902	-32,937,917
Total	499,197,073	499,060,336	136,737

- Notable Budget Changes**
- **Improvement Project Reassessment: net \$0 change**
 - **IP2018 & 19 scope reduction: \$3M**
 - **IP2014 budget increased: \$3M**
 - **Escalation applied to GHS: \$10M**
 - **Schematic Design budget increase:**
 - **FHS: \$8.3M**
 - **RHS: \$8M**
 - **GHS: \$4.4M**
 - **Escalation Contingency balance: \$0**



Program Update

OSM Project Management Cost Report

Total Resources	Current	Previous	Delta	Comment
GO Bond	482,000,000	482,000,000	0	
SRGP Funds	1,500,000	1,500,000	0	
SRGP Contribution	85,068	85,068	0	
Ed Specs	300,000	300,000	0	
FAM Capital Funds	41,456	19,458	21,998	FAM OCIP Participation
SB 1149	801,810	801,810	0	
Debt savings	483,883	483,883	0	
Bond Premium	13,870,119	13,870,119	0	
Concordia University	114,738	0	114,738	Design Participation
	499,197,074	499,060,338	136,736	

2012 Bond Program Project Summary	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Oversight Cost	15,117,563	15,105,180	30,222,743	31,078,871	856,127	6,553,108
Escalation	45,000,000	(45,000,000)	0	0	0	0
Contingency - COO/CSM	5,063,798	(4,992,856)	70,942	0	(70,942)	0
Bond Premium	0	13,870,119	13,870,119	0	(13,870,119)	0
Contingency - BOE Reserves	20,000,000	(10,000,000)	10,000,000	0	(10,000,000)	0
Bond Issuance Costs	3,000,000	(621,820)	2,378,180	2,378,180	0	446,476
PBOT Allowance	5,000,000	0	5,000,000	5,000,000	0	0
	93,181,361	(31,639,376)	61,541,985	38,457,051	(23,084,934)	6,999,585

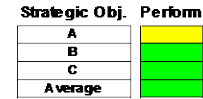


Program Update

Balanced Scorecard – Equity Perspective

Narrative Comments:

- MWESB participation continues to hold at 11% as we enter the construction phase of IP2014. Staff evaluating the reasonableness of the 18% aspirational goal.
- The City of Portland is currently enrolling contractors in the Workforce Hiring and Training Program. Reports will be provided starting in July.
- Project teams continue to participate in student engagement. As more activities take place, the student participation metrics will continue to move from red to yellow to green.
- Summer internships have begun and numerous student activities are planned for July.



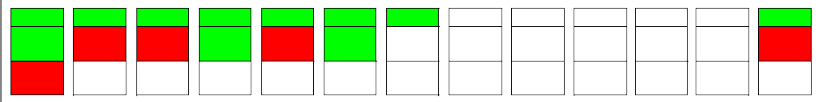
Strategic Objectives	Performance Measures	Performance Targets
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2012 Bond Projects

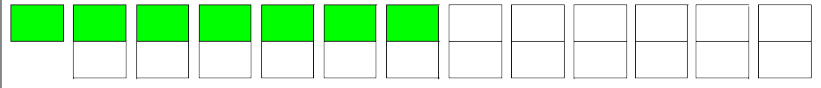
Improvements 2013	Roosevelt HS	Faubion KB	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant	Improvements 2016	Improvements 2017	Improvements 2018	Improvements 2019	Program Mgmt
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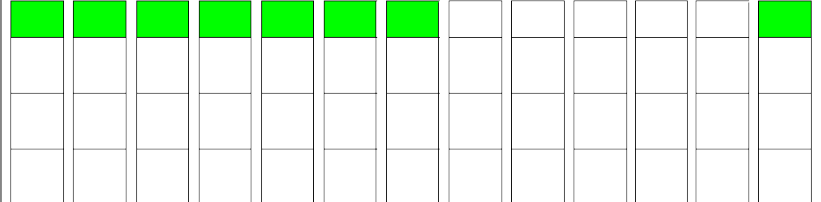
Objective A Meets Aspirational MWESB	1	Project objectives established	
	2	Contractors - % of payments made to MWESB owned	Green: MWESB >18% Yellow: MWESB >10%; Red: MWESB <10%
	3	Contractors - % of payments made to MWESB owned	



Objective B Meets applicable trade participation	4	Project objectives established >\$200k contracts	Green: participation >20% Yellow: participation >10%; Red: participation <10%
	5	Contractors % of labor hours/applicable trade	



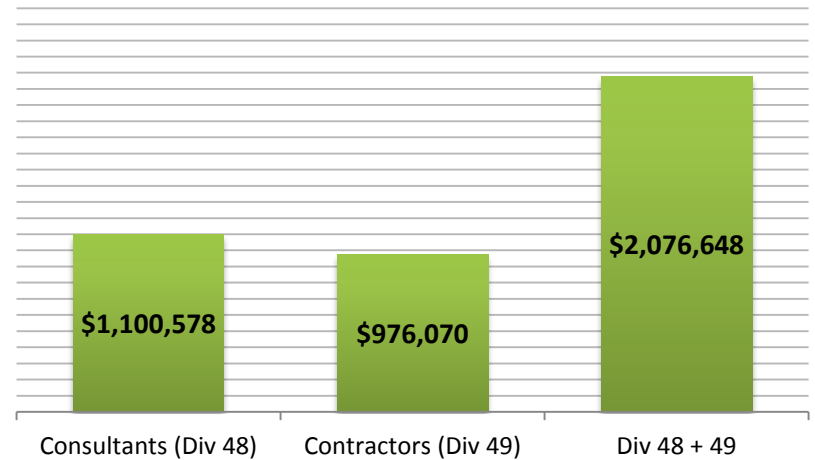
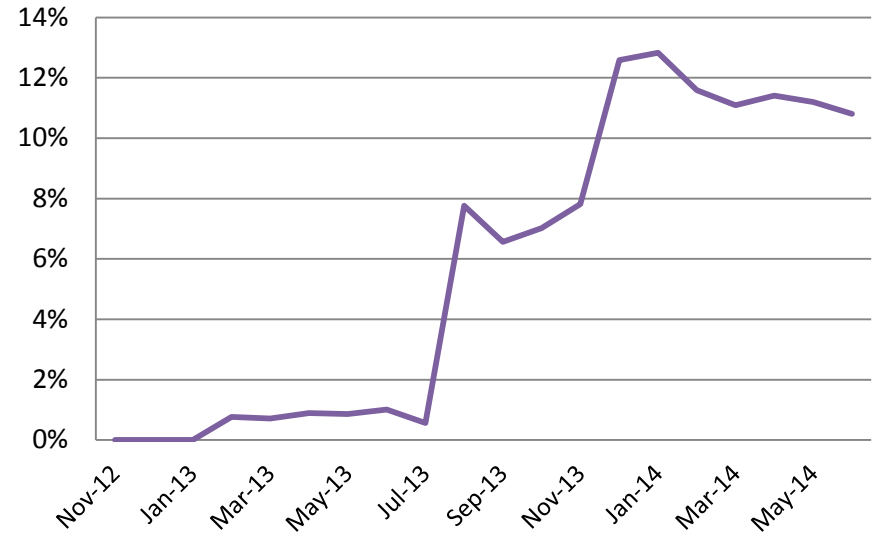
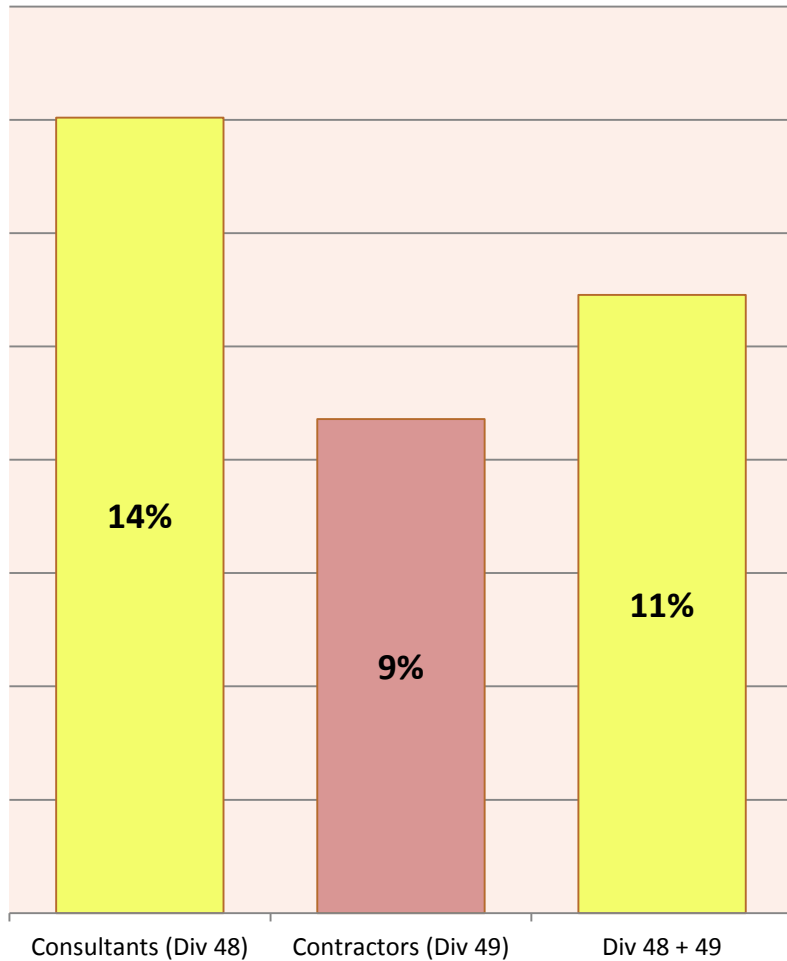
Objective C Meets student participation	6	Project objectives established >\$100k contracts	Per AD
	7	Tier 1 - Group Activities EG: career fairs, guest speakers	Under development
	8	Tier 2 - 1-on-1, Short-Term Activities EG: job shadows, mock interviews	Under development
9	Tier 3 - 1-on-1, Long-Term Activities EG: internships	Under development	





Program Update

MWESB Participation





Program Update

Project Updates

- Franklin High School
- Marshall Campus
- Roosevelt High School
- Grant High School
- Faubion PK-8
- IP 2013
- IP 2014
- IP2015
- IP2015-SCI

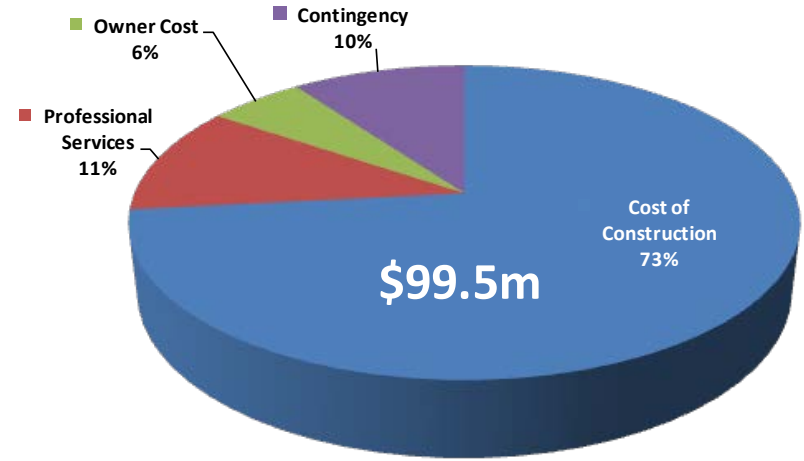


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that includes stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction.

- Current Project Phase:** Design Development
- Construction Start:** Summer of 2015
- Construction Duration:** 22.4 Months
- Scheduled Completion:** Summer of 2017

Budget Breakout



Comments

1. The project budget has received an adjustment from \$91.2m to \$99.5m based upon project reconciliation and the schematic estimate.
2. The Schematic Design was approved in June 2014.
3. Welsh Commissioning Group has been hired as the commissioning agent.
4. Application for land use approval will be submitted late July/early August.

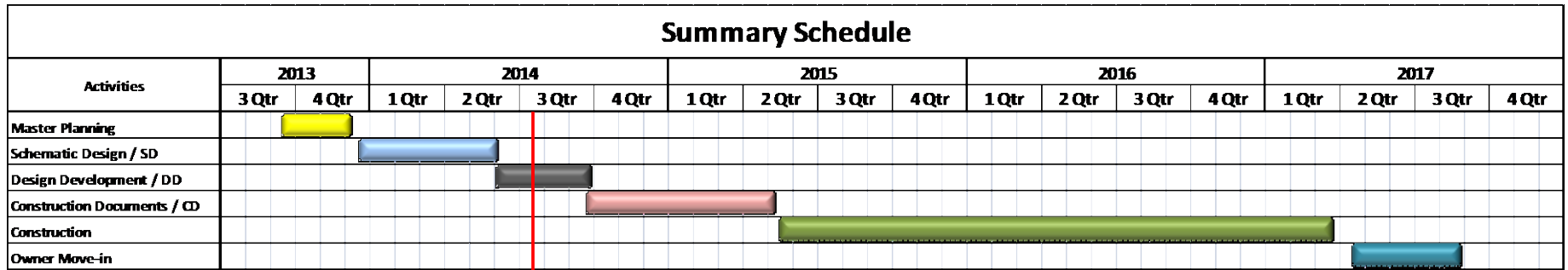
Photos





Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Prepare, Release Design Firm RFP	8-May-13	28-May-13	8-May-13	0	28-May-13	0	8-May-13	0	0	28-May-13	0	0
Design Notice to Proceed	26-Aug-13	26-Aug-13	26-Aug-13	0	26-Aug-13	0	9-Sep-13	14	14	9-Sep-13	14	14
Master Planning	26-Aug-13	20-Nov-13	26-Aug-13	0	22-Nov-13	2	10-Sep-13	15	15	6-Dec-13	16	14
Request Proposals by CM/GC	31-Oct-13	31-Oct-13	13-Nov-13	13	13-Nov-13	13	13-Nov-13	13	0	13-Nov-13	13	0
Master Plan Approved by PPS BOE	20-Nov-13	20-Nov-13	16-Dec-13	26	16-Dec-13	26	16-Dec-13	26	0	16-Dec-13	26	0
CM/GC Notice To Proceed (Precon)	15-Jan-14	15-Jan-14	22-Jan-14	7	22-Jan-14	7	17-Mar-14	61	54	17-Mar-14	61	54
Schematic Design / SD	21-Nov-13	5-Mar-14	17-Dec-13	26	2-Jun-14	89	17-Dec-13	26	0	2-Jun-14	89	0
Approve Schematic Design by PPS BOE	5-Mar-14	5-Mar-14	27-May-14	83	2-Jun-14	89	27-May-14	83	0	2-Jun-14	89	0
Design Development / DD	6-Mar-14	14-Jul-14	3-Jun-14	89	27-Sep-14	75	3-Jun-14	89				
Construction Documents / CD	15-Jul-14	12-Feb-15	28-Sep-14	75	7-May-15	84						
Sign GMP	15-Sep-14	15-Sep-14	27-Oct-14	42	27-Oct-14	42						
Land Use / Building Permit	17-Dec-14	10-May-15	17-Dec-14	0	10-May-15	0						
CM/GC Mobilize to site	16-Mar-15	16-Mar-15	15-May-15	60	15-May-15	60						
Substantial Completion	17-Mar-17	17-Mar-17	17-Mar-17	0	17-Mar-17	0						
Owner Move In	21-Mar-17	23-Aug-17	19-Apr-17	29	23-Aug-17	0						

Activity has reached some or all completion dates

* Calendar Days

Master Plan	3.2 months
Activity Durations	
SDs	5.6 months
DDs	3.9 months
CDs	7.4 months
Total Design	16.8 months
Construction	22.4 months

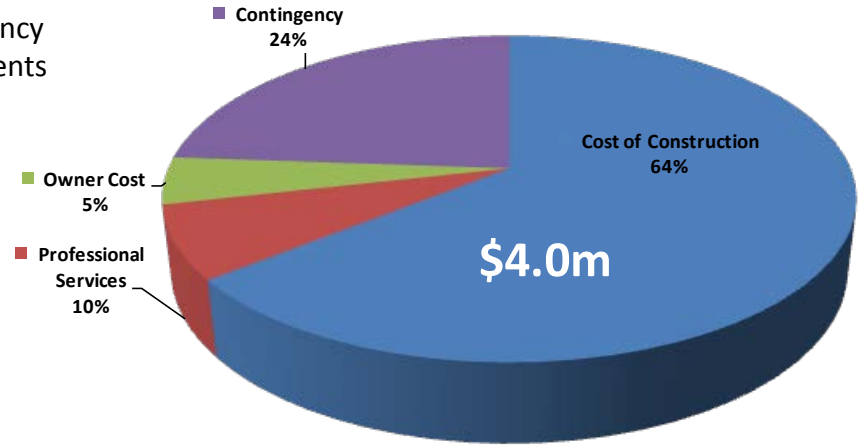


Project Description

Brief Project Description: Campus improvements to facilitate the occupancy by the Franklin HS campus followed by the Grant HS campus. Improvements will include new fire alarm system, roof, exterior, interior, and MEP improvements as well as security upgrades.

Current Project Phase: Construction
Construction Start: June 2014
Construction Duration: 6.5 Months
Scheduled Completion: December of 2014

Budget Breakout



Comments

1. The project budget has received a design estimate based adjustment from \$2.5m to \$4.0m
2. NTP's have been issued to both Skanska (T.I. contract) and Point Monitor (FA contract).
3. Construction of the non-bond funded turf field is underway.

Photos





Schedule

Summary Schedule										
Activities	2013		2014				2015			
	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Planning										
Design										
FA Construction										
Football Field Const (Non-Bond Funded)										
Improvement Const										
Franklin HS Move-in										

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Improvement Projects Design	13-Sep-13	23-Apr-14	13-Sep-13	0	23-Apr-14	0	3-Feb-14	143	143	10-Jun-14	48	48
FA Design Notice to Proceed	30-Dec-13	30-Dec-13	30-Dec-13	0	30-Dec-13	0	30-Dec-13	0	0	30-Dec-13	0	0
FA Design	2-Jan-14	10-Feb-14	2-Jan-14	0	10-Feb-14	0	2-Jan-14	0	0	7-Apr-14	56	56
FA Const ITB Advertized	12-Feb-14	16-Mar-14	12-Feb-14	0	16-Mar-14	0	8-Apr-14	55	55	24-Apr-14	39	39
FA Contract for BOE Approval	31-Mar-14	31-Mar-14	2-May-14	32	2-May-14	32	5-May-14	35	3	5-May-14	35	3
FA Construction NTP	4-Apr-14	4-Apr-14	16-May-14	42	16-May-14	42	18-Jun-14	75	33	18-Jun-14	75	33
FA Construction	7-Apr-14	30-Jun-14	19-May-14	42	30-Sep-14	92	18-Jun-14	72	30			
Football Field Construction **	25-Jun-14	24-Sep-14	25-Jun-14	0	24-Sep-14	0	1-Jul-14	6	6			
Improvement Construction	9-Jun-14	30-Dec-14	14-Jul-14	35	30-Dec-14	0	7-Jul-14	28	-7			
Improvement Substantial Comp	29-Aug-14	31-Dec-14	29-Aug-14	0	31-Dec-14	0						
FHS move to Marshal Campus	17-Jun-15	10-Jul-15	17-Jun-15	0	10-Jul-15	0						

Activity has reached some or all completion dates

* Calendar Days

** Non Bond Funded

July 2014

Activity Durations

Design 5.3 months

Construction 6.5 months

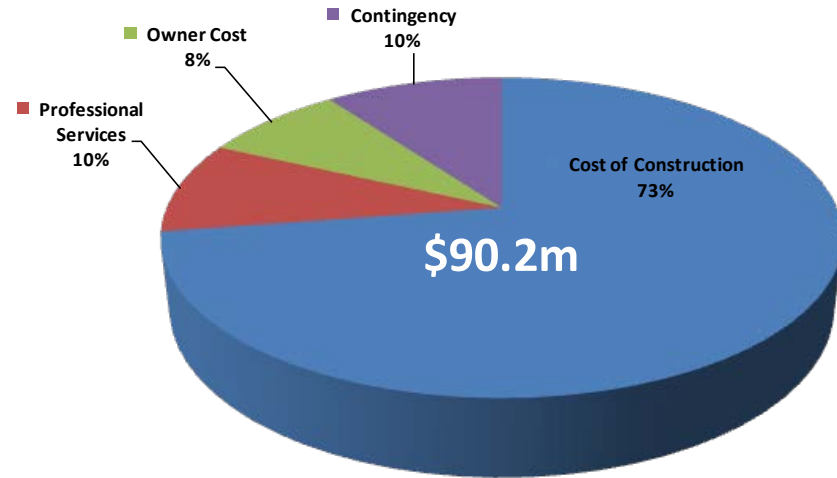


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,350 and a core capacity of 1,700 based on master planning and schematic design processes that include stakeholder input. All students are to be housed on site during the phased project construction.

Current Project Phase: Design Development
Construction Start: Spring of 2015
Construction Duration: 24.4 Months
Scheduled Completion: Summer of 2017

Budget Breakout



Comments

1. The project budget has received an adjustment from \$82.2m to \$90.2m based upon project reconciliation and the schematic estimate.
2. Schematic Design was approved by Board on 23 June 2014.
3. Project Team continues to develop Recovery Schedule in conjunction with final Phasing Plan and will coordinate with the school administrators during the summer break.
4. Soliciting for the commissioning agent will occur in July 2014.

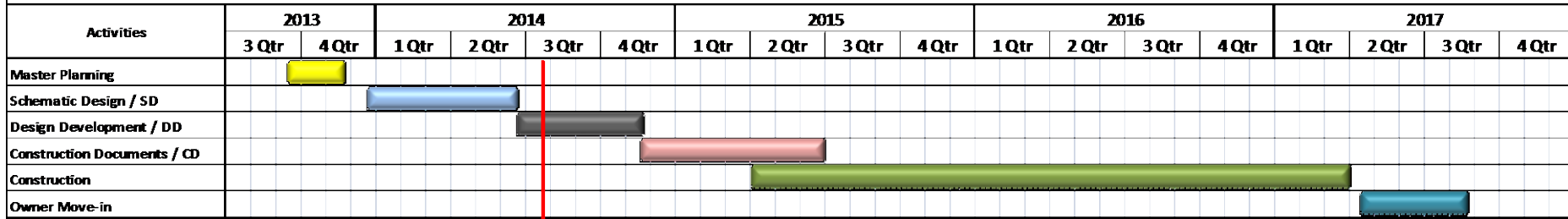
Photos





Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Prepare, Release Design Firm RFP	8-May-13	28-May-13	8-May-13	0	28-May-13	0	8-May-13	0	0	28-May-13	0	0
Design Notice to Proceed	1-Aug-13	1-Aug-13	26-Aug-13	25	26-Aug-13	25	11-Sep-13	41	16	11-Sep-13	41	16
Master Planning	23-Aug-13	20-Nov-13	12-Sep-13	20	22-Nov-13	2	12-Sep-13	20	0	22-Nov-13	2	0
Request Proposals by CM/GC	31-Oct-13	31-Oct-13	13-Nov-13	13	13-Nov-13	13	13-Nov-13	13	0	13-Nov-13	13	0
Master Plan Approved by PPS BOE	20-Nov-13	20-Nov-13	16-Dec-13	26	16-Dec-13	26	16-Dec-13	26	0	16-Dec-13	26	0
CM/GC Notice To Proceed (Precon)	15-Jan-14	15-Jan-14	22-Jan-14	7	22-Jan-14	7	17-Mar-14	61	54	17-Mar-14	61	54
Schematic Design / SD	21-Nov-13	5-Mar-14	17-Dec-13	26	23-Jun-14	110	17-Dec-13	26	0	31-May-14	87	-23
Approve Schematic Design by PPS BOE	5-Mar-14	5-Mar-14	16-Jun-14	103	23-Jun-14	110	16-Jun-14	103	0	23-Jun-14	110	0
Design Development / DD	6-Mar-14	14-Jul-14	24-Jun-14	110	17-Nov-14	126	24-Jun-14	110	0			
Construction Documents / CD	15-Jul-14	12-Feb-15	18-Nov-14	126	30-Jun-15	138						
Sign GMP	15-Sep-14	15-Sep-14	24-Oct-14	39	24-Oct-14	39						
First Demo Permit Package, City Review	17-Dec-14	23-Jan-15	6-Feb-15	51	6-Apr-15	73						
CM/GC Mobilize to site	16-Mar-15	16-Mar-15	1-Apr-15	16	1-Apr-15	16						
Substantial Completion	17-Mar-17	17-Mar-17	1-Apr-17	15	1-Apr-17	15						
Owner Move In Activities	27-Mar-17	25-Aug-17	17-Apr-17	21	25-Aug-17	0						

Activity has reached some or all completion dates

* Calendar Days

Master Plan	3.2 months
Activity Durations	
SDs	5.5 months
DDs	4.9 months
CDs	7.5 months
Total Design	17.8 months
Construction	24.4 months

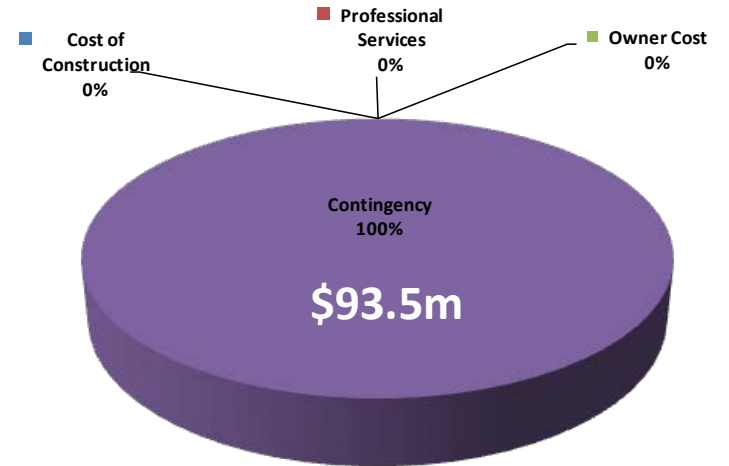


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that includes stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction

Current Project Phase: Pre Design
Construction Start: Summer of 2017
Construction Duration: 21.4 Months
Scheduled Completion: Summer of 2019

Budget Breakout TBD



Comments

1. The project budget will be broken down by the Project Director when selected
2. Small (<\$12K) contract ongoing to assess exterior brick concern

Photos





Schedule

Grant High School Modernization Summary Schedule

Activities	2014		2015				2016				2017				2018				2019				
	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr		
Master Planning																							
Schematic Design / SD																							
Design Documents / DD																							
Construction Documents / CD																							
Construction																							
Owner Move-in																							

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Prepare, Release Design Firm RFP	16-Mar-15	10-Apr-15	16-Mar-15	0	10-Apr-15	0						
Design Notice to Proceed	1-Jul-15	1-Jul-15	1-Jul-15	0	1-Jul-15	0						
Master Planning	1-Jul-15	9-Oct-15	1-Jul-15	0	9-Oct-15	0						
Request Proposals by CM/GC	6-Nov-15	14-Dec-15	6-Nov-15	0	14-Dec-15	0						
Master Plan Approved by PPS BOE	9-Oct-15	9-Oct-15	9-Oct-15	0	9-Oct-15	0						
Schematic Design / SD	10-Oct-15	4-Apr-16	10-Oct-15	0	4-Apr-16	0						
Land Use / Building Permit	7-Jan-16	19-Aug-16	7-Jan-16	0	19-Aug-16	0						
CM/GC Notice To Proceed (Precon)	4-Feb-16	4-Feb-16	4-Feb-16	0	4-Feb-16	0						
Design Documents / DD	5-Apr-16	10-Sep-16	5-Apr-16	0	10-Sep-16	0						
Construction Documents / CD	11-Sep-16	1-May-17	11-Sep-16	0	1-May-17	0						
Sign GMP	18-Jul-16	18-Jul-16	18-Jul-16	0	18-Jul-16	0						
CM/GC Mobilize to site	15-Jun-17	6-Jul-17	15-Jun-17	0	6-Jul-17	0						
Substantial Completion	20-Mar-19	20-Mar-19	20-Mar-19	0	20-Mar-19	0						
Owner Move In	2-May-19	20-Jun-19	2-May-19	0	20-Jun-19	0						

Activity has reached some or all completion dates

* Calendar Days

Master Plan	3.3 months
Design Projections	
SDs	5.9 months
DDs	5.3 months
CDs	7.7 months
Total	18.9 months
Construction	21.4 months

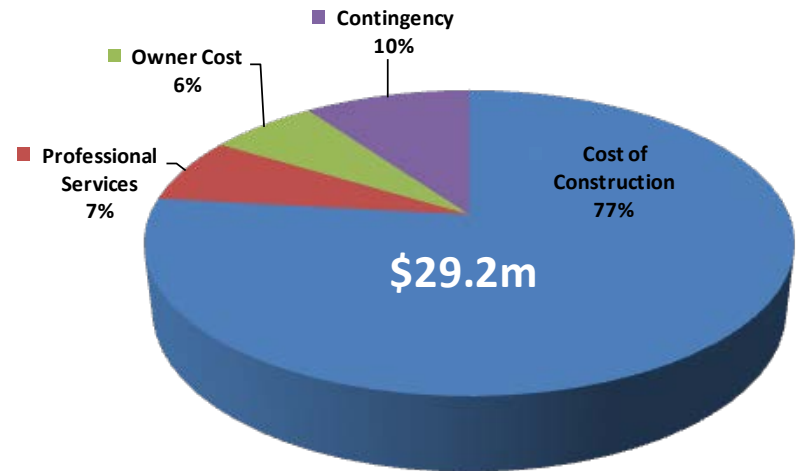


Project Description

Brief Project Description: In direct partnership with Concordia University for a full campus replacement, this project will be constructed based on a master planning process that includes stakeholder input. All campus functions are to be relocated during construction.

- Current Project Phase:** Schematic Design – 50%
- Construction Start:** 4th Quarter of 2015
- Construction Duration:** 19.7 Months
- Scheduled Completion:** Summer of 2017

Budget Breakout



Comments

1. The project budget has received an escalation allocation which changed the total project budget from \$26.6m to \$29.2m
 - \$29.2m is the current bond allocation
 - Not yet shown is an anticipated Concordia allocation of up to \$15m
2. To date Concordia has raised approximately \$4 million, primarily in verbal commitments, all being converted to written pledges by August 31st
3. Site soils study are complete with no significant findings to change the design
4. Project Director preparing scope of work for design services from 50% schematic design to project completion
 - This will be a new contract with BOORA

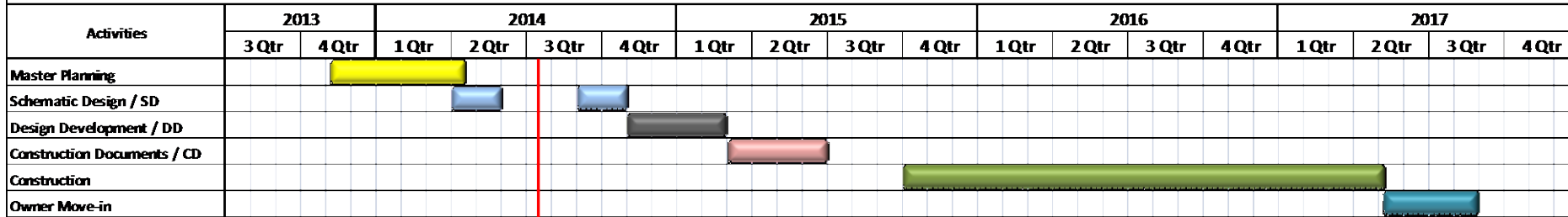
Photos





Schedule

Conceptual Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Design Master Plan Notice to Proceed	4-Oct-13	4-Oct-13	4-Oct-13	0	4-Oct-13	0	8-Nov-13	35	35	8-Nov-13	35	35
Master Planning	4-Oct-13	5-Feb-14	4-Oct-13	0	5-Feb-14	0	9-Nov-13	36	36	24-Mar-14	47	47
Master Plan Approved by PPS BOE	2-Apr-14	2-Apr-14	16-Apr-14	14	16-Apr-14	14	16-Apr-14	14	0	16-Apr-14	14	0
Schematic Design / SD	4-Nov-14	6-Jan-15	1-May-14	-187	31-Oct-14	-67	1-Apr-14	-217	-30			
Land & Building Permits	6-Jan-15	25-Mar-16	27-May-14	-224	30-Nov-15	-116	27-May-14	-224	0			
Design Development / DD	5-Feb-15	11-Jun-15	3-Nov-14	-94	27-Feb-15	-104						
Construction Documents / CD	11-Jun-15	2-Nov-15	2-Mar-15	-101	30-Jun-15	-125						
Request GC Proposals	9-Dec-15	9-Dec-15	1-Aug-15	-130	1-Aug-15	-130						
Review GC Proposals	9-Dec-15	12-Jan-16	7-Sep-15	-93	30-Sep-15	-104						
GC Notice To Proceed	29-Jan-16	29-Jan-16	1-Oct-15	-120	1-Oct-15	-120						
GC Mobilize to site	13-Jun-16	13-Jun-16	1-Oct-15	-256	15-Oct-15	-242						
Substantial Completion	25-Apr-17	25-Apr-17	15-May-17	20	15-May-17	20						
Owner Move In	8-Jun-17	10-Aug-17	15-May-17	-24	1-Sep-17	22						

Activity has reached some or all completion dates

* Calendar Days

Activity Durations	
SDs	7.1 months
DDs	3.9 months
CDs	4.0 months
Total Design	15.0 months
Construction	19.7 months



Project Description

Project Description: A multiple site project with multiple construction areas

Current Project Phase: Close Out

Substantial Completion: August 2013

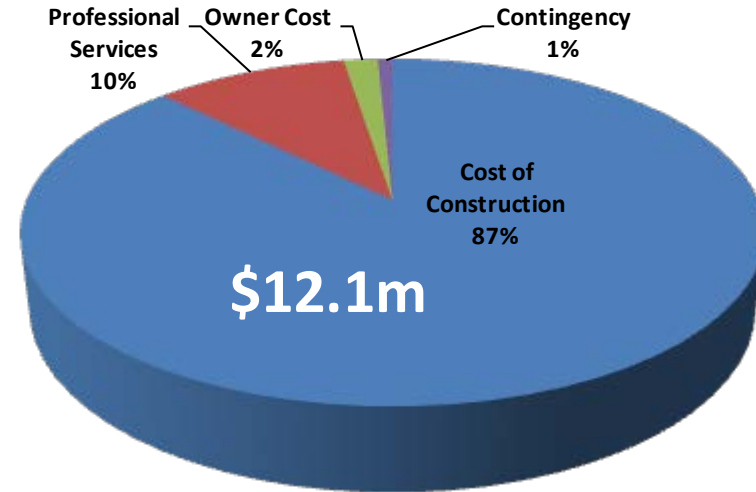
Construction Duration: 72 Calendar Days

School	Improvement Project 2013				
	Roof Replacement/ Seismic Bracing	Roof Replacement	Seismic Improvement	Accessibility	Science Classroom Improvements
Alameda K-5	X		X		
Bridlemile K-5		X			
Laurelhurst K-8		X			X
Lewis K-5		X			
Ockley Green K-8					X
Wilson HS		X		X	

Comments

1. Processing Commitment Close Out processes in eBuilder to get this project to closure
2. This Close Out is the Project Coordinators primary focus

Budget Breakout



Photos





Project Description

Project Description: A multiple site project with multiple construction areas

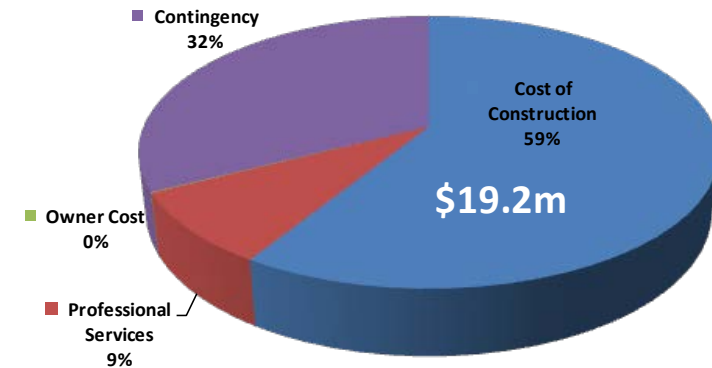
Current Project Phase: Construction

Scheduled Completion: August 2014 for Summer Work

Construction Duration: 63 Calendar Days for Summer Work

Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classroom Improvements	Construction Package
BLRB	Hosford (6-8)	X	X	X*	X	1
	James John (K-5)	X	X	X*		
FFA	Beach (K-8)		X	X*	X	2
	Woodlawn (PK-8)		X		X	
	Boise-Eliot/Humboldt (PK-8)	X	X		X	3
	Chief Joseph (PK-5)		X			
	King (PK-8)				X	4
	Vernon (PK-8)				X	
Oh Planning	Arleta (K-8)	X	X		X	5
	Creston (K-8)	X	X		X	
	Grout (K-5)		X			6
	Lane (6-8)		X		X	

Budget Breakout



X* = Includes Elevator

Comments

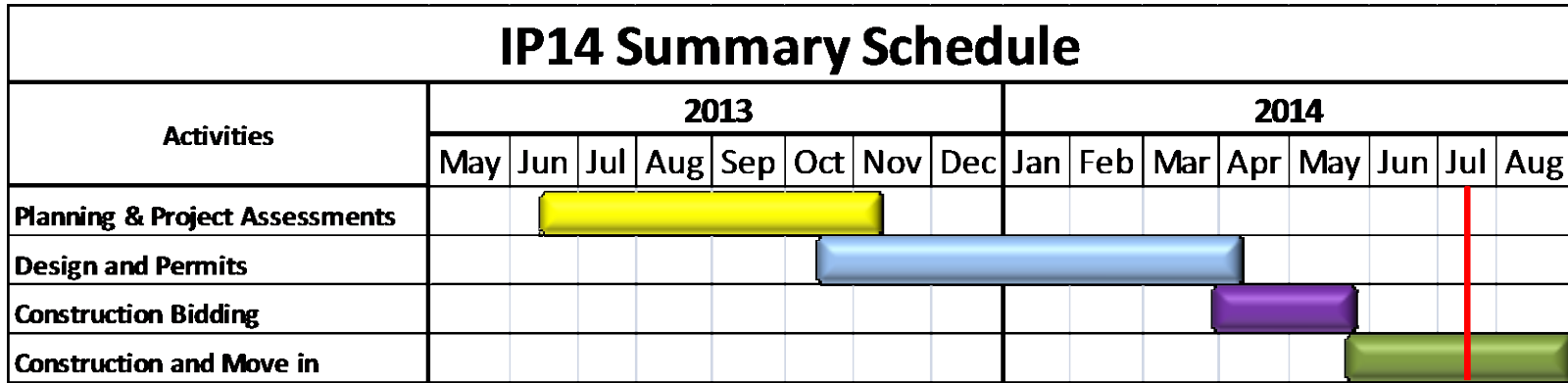
Photos

- The project budget has received a construction contract based adjustment from \$16.1m to \$19.2m
- NTPs have been issued for all 6 construction contracts
- All 6 construction contracts are on schedule to reach substantial completion on or before 22 August 2014 to meet school fall opening timeline
- Contracts with elevators will not complete until the summer of 2015
 - Work will safely continue during the school year on elevators without disruption to the learning environment





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	12-Jun-13	12-Jun-13	12-Jun-13	0	12-Jun-13	0	12-Jun-13	0	0	12-Jun-13	0	0
Design Notice to Proceed	15-Aug-13	15-Aug-13	19-Aug-13	4	26-Sep-13	42	19-Aug-13	4	0	15-Sep-13	31	-11
Project Assessment	16-Aug-13	16-Sep-13	20-Aug-13	4	7-Nov-13	52	20-Aug-13	4	0	7-Nov-13	52	0
Schematic Design / SD	17-Sep-13	23-Oct-13	8-Nov-13	52	12-Dec-13	50	12-Oct-13	25	-27	12-Dec-13	50	0
Design Development / DD	24-Oct-13	9-Dec-13	13-Dec-13	50	30-Jan-14	52	20-Nov-13	27	-23	7-Feb-14	60	8
Construction Documents / CD	10-Dec-13	24-Feb-14	5-Jan-14	26	10-Apr-14	45	5-Jan-14	26	0	12-Apr-14	47	2
Request GC Proposals	3-Mar-14	3-Mar-14	10-Apr-14	38	20-May-14	78	27-Mar-14	24	-14	21-May-14	79	1
Review GC Proposals	20-Mar-14	10-Apr-14	18-Apr-14	29	23-May-14	43	8-May-14	49	20	23-May-14	43	0
GC Notice To Proceed	1-May-14	1-May-14	19-May-14	18	30-May-14	29	4-Jun-14	34	16	20-Jun-14	50	21
Substantial Completion	25-Aug-14	25-Aug-14	22-Aug-14	-3	22-Aug-14	-3						
Elevator Substantial Completion	21-Aug-15	21-Aug-15	21-Aug-15	0	21-Aug-15	0						

Activity has reached some or all completion dates

July 2014

* Calendar Days



Project Description

Project Description: A multiple site project with multiple construction areas

Current Project Phase: Planning and Project Assessments

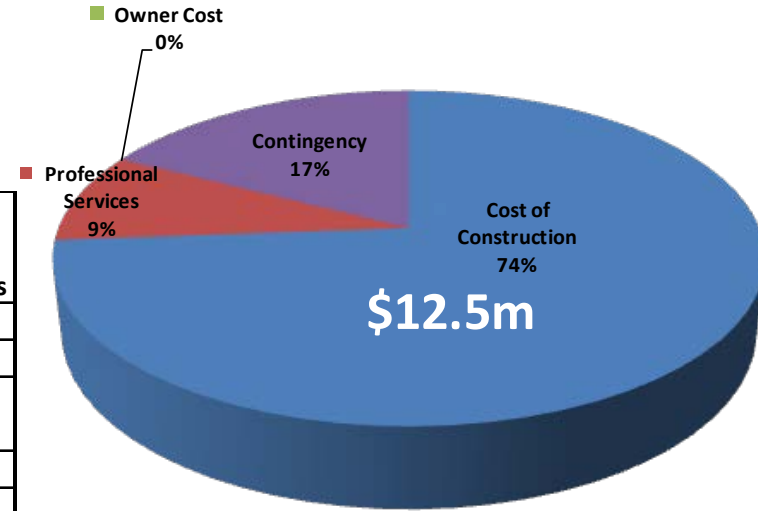
Scheduled Completion: August 2015

Construction Duration: 67 Calendar Days for Summer Work

School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements
Ainsworth (K-5)	X		X*	
Buckman (K-5)	X		X	
Creative Science / Clark (K-8)	X			X
Hayhurst (K-5)	X			X
Llewellyn (K-5)		X		
Sabin (PK-8)	X		X	X
Stephenson (K-5)	X			
Woodlawn (PK-8)			X*	

X* = Includes Elevator

Budget Breakout



Comments

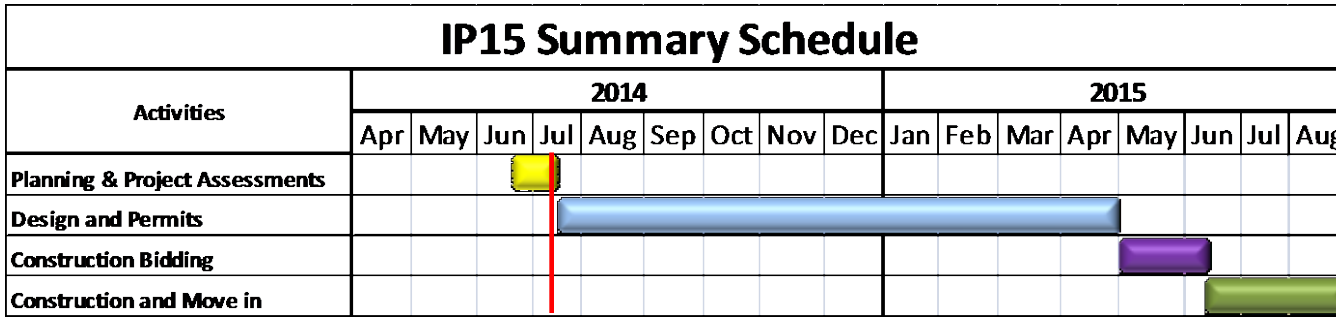
- The project budget has received a escalation allocation based adjustment from \$11.8m to \$12.5m
- Budget has been broken down except for the recent allocation of escalation which is shown in Contingency
- Oh Planning and Design has been selected and awarded the design contract for all sites
- Contracts with elevators will not complete until the summer of 2015
 - Work will safely continue during the school year on elevators without disruption to the learning environment

Photos





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	10-Mar-14	15-Apr-14	10-Mar-14	0	15-Apr-14	0	10-Mar-14	0	0	15-Apr-14	0	0
Design Notice to Proceed	30-May-14	30-May-14	2-Jun-14	3	2-Jun-14	3	24-Jun-14	25	22	24-Jun-14	25	22
Project Assessment	2-Jun-14	18-Jul-14	2-Jun-14	0	21-Aug-14	34	24-Jun-14	22	22			
Schematic Design / SD	20-Jul-14	12-Sep-14	22-Aug-14	33	17-Oct-14	35						
Design Development / DD	13-Sep-14	11-Nov-14	18-Oct-14	35	18-Dec-14	37						
Construction Documents / CD	12-Nov-14	4-Feb-15	19-Dec-14	37	18-Mar-15	42						
Permit submittal and review	5-Feb-15	25-Feb-15	5-Feb-15	0	30-Apr-15	64						
Request GC Proposals	2-Mar-15	22-Mar-15	1-May-15	60	20-May-15	59						
Review GC Proposals	23-Mar-15	30-Mar-15	21-May-15	59	16-Jun-15	78						
GC Notice To Proceed	31-Mar-15	31-Mar-15	17-Jun-15	78	17-Jun-15	78						
Substantial Completion	23-Aug-15	23-Aug-15	23-Aug-15	0	23-Aug-15	0						
Elevator Substantial Completion	30-Apr-16	30-Apr-16	30-Apr-16	0	30-Apr-16	0						

Activity has reached some or all completion dates

* Calendar Days



Project Description

Project Description: Science Classroom and ADA Upgrades to 19 Schools

Current Project Phase: Pre-Design

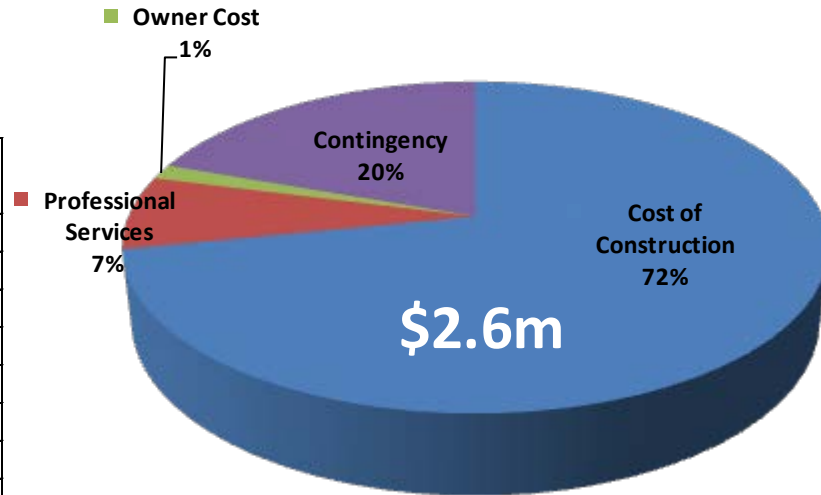
Scheduled Completion: August 2015

Construction Duration: 64 Calendar Days for Summer Work

School	ADA	Science Classrooms
Astor		X
Bridger		X
da Vinci		X
George		X
Gray		X
Harrison Park	X	X
Holladay Annex	X	
Holladay Center	X	
Irvington		X
Lee		X

School	ADA	Science Classrooms
Lent	X	X
Markham	X	
Meek	X	
Mt. Tabor		X
Peninsula	X	X
Richmond	X	
Roseway Heights		X
Skyline		X
West Sylvan	X	X

Budget Breakout



Comments

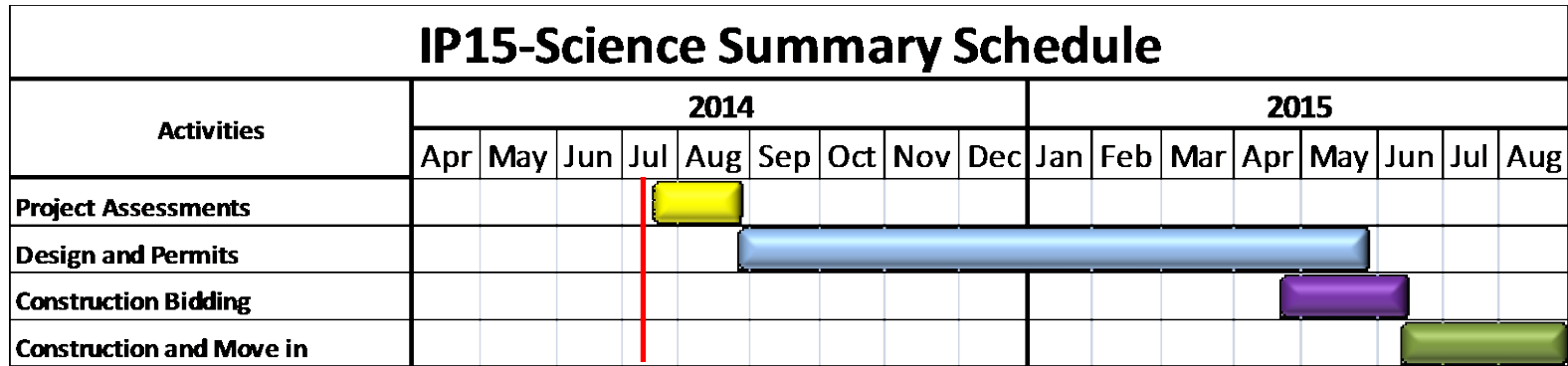
1. Preliminary site surveys completed
2. The value of the design contracts (2) will allow for direct procurement of services and proposals have been received for evaluation on 14 July 14

Photos





Schedule

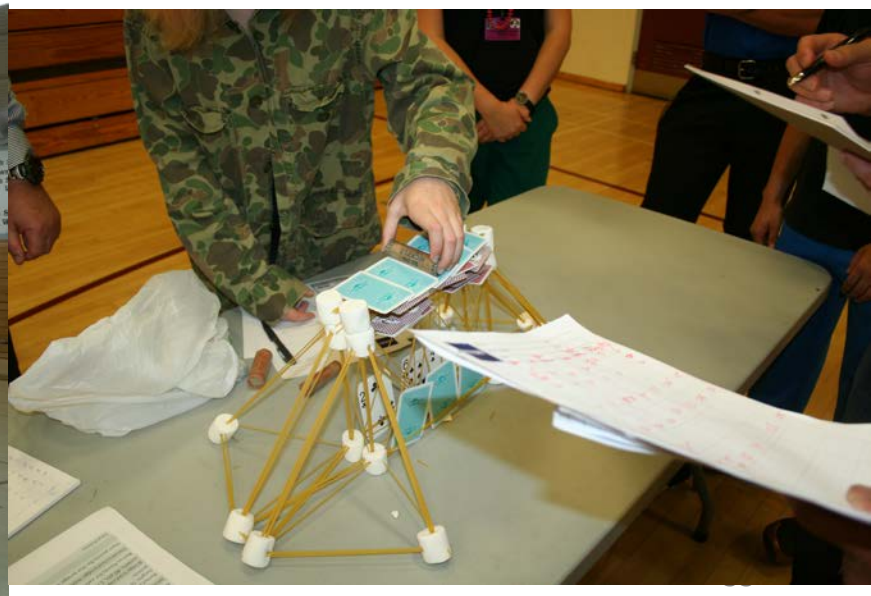


Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Design Notice to Proceed	25-Jul-14	25-Jul-14	25-Jul-14	0	25-Jul-14	0						
Project Assessment	25-Jul-14	25-Aug-14	25-Jul-14	0	25-Aug-14	0						
Schematic Design / SD	26-Aug-14	26-Sep-14	26-Aug-14	0	26-Sep-14	0						
Design Development / DD	27-Sep-14	25-Nov-14	27-Sep-14	0	25-Nov-14	0						
Construction Documents / CD	26-Nov-14	24-Mar-15	26-Nov-14	0	24-Mar-15	0						
Permit submittal and review	25-Mar-15	25-May-15	25-Mar-15	0	25-May-15	0						
Request GC Proposals	20-Apr-15	20-Apr-15	20-Apr-15	0	20-Apr-15	0						
Review GC Proposals	21-May-15	14-Jun-15	21-May-15	0	14-Jun-15	0						
GC Notice To Proceed	15-Jun-15	15-Jun-15	15-Jun-15	0	15-Jun-15	0						
Substantial Completion	18-Aug-15	18-Aug-15	18-Aug-15	0	18-Aug-15	0						

Activity has reached some or all completion dates

* Calendar Days





BAC Discussion

- Next Board Presentation

Tuesday, August 12



Wrap-Up

- Next BAC Meeting

Date Wednesday, October 15

Time 4:00PM Tour

 4:30PM Meeting

Location Grant High School Library